



Investment Policy

November 2019

Our market view in a nutshell – November 2019

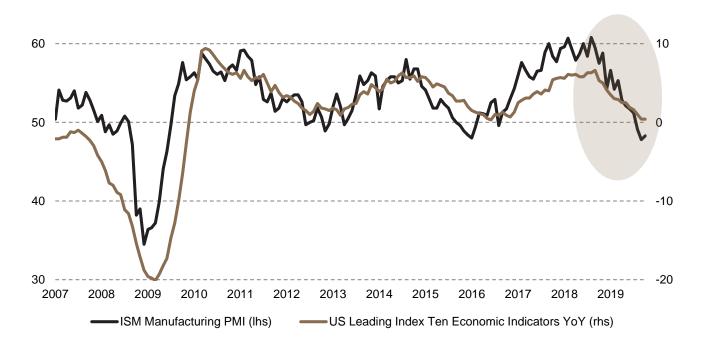
- Another month has passed without the expected trade agreement materializing, and the economy continues approaching stall speed, with the main economic indicators pointing towards an imminent contraction of activity, and a recession lurking on the horizon
- The market seems to perceive this standstill as a problem that will eventually be resolved, and stock markets continue to reach new highs. However, there is a risk that there are other underlying reasons for the slowdown, which is mainly affecting investment and trade, and that the weakness continues despite an agreement
- In this dissonant environment of lukewarm economic growth and buoyant markets, it is important to take perspective and realize that asset prices have been reflated by central banks, and that this is very unlikely to continue in the future given that policy monetary is being exhausted
- When comparing the relative merits of the different asset classes, and contrary to intuition, equities stand out as the one that offers the best risk-adjusted returns. This is the result of offering a healthy risk premium along with growth in earnings, which, in our opinion, remains unchanged in the medium term
- Some investors would oppose this optimistic view, adhering to **Stein's law**, which states that **"if something cannot go on forever, it will stop"** However, it is important to keep in mind that, despite the vertigo produced by investing at a time when the stock market is reaching new historical highs, **there is no foreseeable ceiling in the returns of equity markets in the long term; while there is a clear floor in bond yields**, which we are approaching



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Asset Class		View	View Rationale Treasuries offer protection from a slowdown in growth, but we believe that current long-term yields are unattractive, preferring shorter maturities		
Fixed Income	US Treasuries =				
	US Credit	+	Corporate debt and High Yield currently offer the best combination of risk and return. We prefer medium maturities as the yield curve has flattened considerably and there is little term premium to compensate for taking interest rate risk		
	European Sovereign	High quality debt in Euros presents a very unattractive combination of risk and return as current yields offer cushion to weather potential interest rates increases			
	European Credit	=	In European credit we only see value in subordinated debt, asset-backed securities and short-duration high yield		
	Emerging Markets	+	Emerging Markets currencies and spreads have adjusted significantly to a stronger dollar and the uncertainties around global growth. With the Fed signaling being closer to the neutral rate, we deem current levels to offer fair value		
Equities	US	+	After the recent market corrections and the increase in corporate earnings, valuations have improved. We have therefor increased our exposure to US equities, mostly through quality and growth oriented companies; favoring those that pay reliable dividends		
	Europe	=	From a relative valuation perspective, we like European stocks as they trade at lower multiples, and we expect profits to pick up as economic activity accelerates		
	Japan	=	Japanese stocks are the cheapest in developed markets, but have suffered recently due to sluggish growth, and concerns about global trade		
	Emerging Markets	=	Emerging markets have recovered significantly as the outlook for a stronger dollar and an economic slowdown subside. Consequently, we have seized the opportunity to reduce our exposure		
	Sectors & Themes	+	Beyond our core call for quality-growth companies, we favor Real Estate, Infrastructure and Biotechnology		
Alternative Investments	Multi-Strategy Hedge Funds	_	Multi-strategy / multi-manager hedge funds with daily liquidity are having a disappointing performance, particularly when compared with other less risky alternatives, like short-term corporate bonds		
	Commodities	_	In the present late-cycle environment, with inflation pressures remaining subdued, we see limited upside for commodities. However, we favor gold in the current negative real interest rates environment.		
	Private Equity	=	Investing in late-stage private equity provides access to the asset class with liquidity provision up to a certain degree		

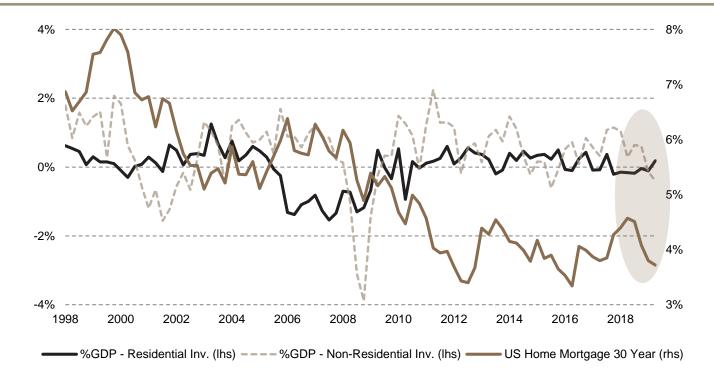
The economy continues approaching stall speed



- During the month of October, **global PMIs stopped falling**, but levels continue to point towards a contraction in economic activity
- The predominant explanation for the slowdown remains the uncertainty caused by a **trade dispute between China and the United States**. The market is perceiving it as something that can be resolved, so there is no panic among investors. However, **there is a risk that there are other underlying reasons** and that the weakness continues despite an agreement



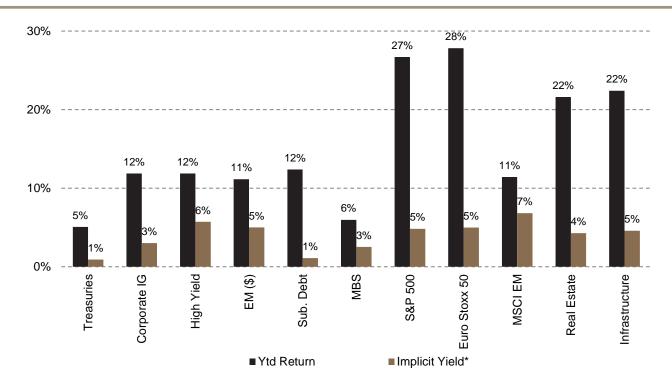
Investments remain the weakest link



- US GDP in the 3rd quarter was better than expected (1.9% vs. 1.6%). The main contributors were personal consumption (+2.9%) and government spending (2%)
- Private domestic investment continued to be the weakest component, with a decrease of -1.5%. The good news was that residential investments rebounded, which we see as a first sign that monetary accommodation begins to be transmitted to the economy



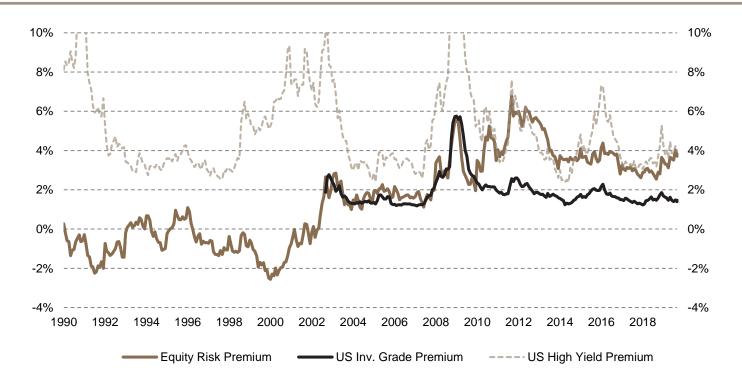
Why such buoyant markets?



- At first glance there seems to be a **disconnect between financial markets and the state of the economy**. However, it should be borne in mind that an important part of this year's profitability is nothing more than the **recovery of last year's heavy losses**
- Looking forward to the coming year, **investors must drastically reduce their return expectations**. In addition, it is very unlikely that all asset classes will rise again in a synchronized manner, and **asset allocation decisions will become important again**



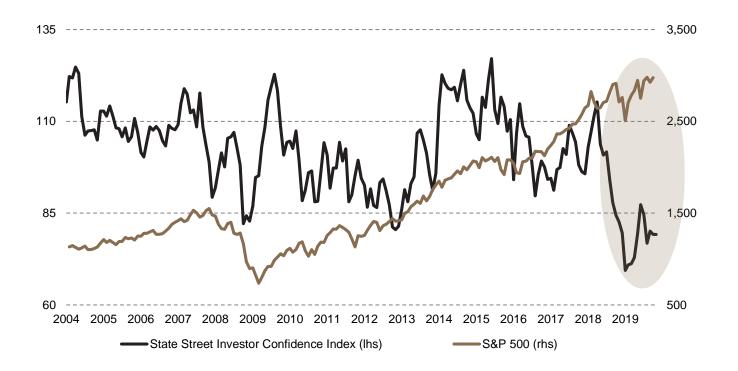
Risk perception is conditioned by repeated trauma



- The way investors are assessing the risk of the different asset classes seems to be influenced by the two dramatic stock market crashes of this century. After each of them, investors appear to have increased the safety cushion required in order to invest in equities
- Credit premiums, by contrast, have remained within their historical levels. This fact, together with the current low interest rate environment, makes bonds much less appealing than equities in relative terms



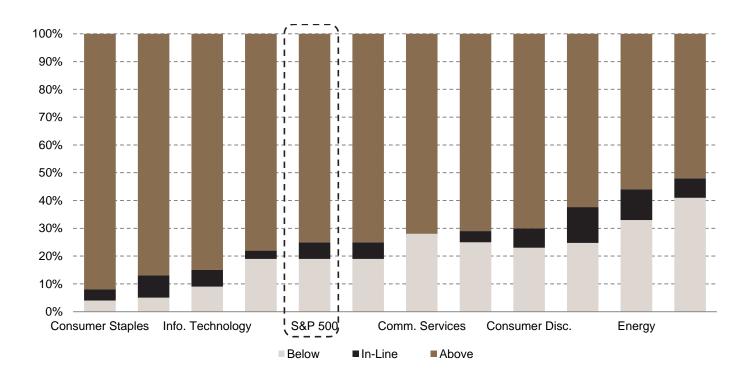
No signs of irrational exuberance



- The surprising fact is that the decrease in risk appetite has affected retail and institutional investors alike
- This gives us at least the peace of mind of knowing that the market is not reaching new highs led by "irrational exuberance", but despite having to climb a "wall of worry"



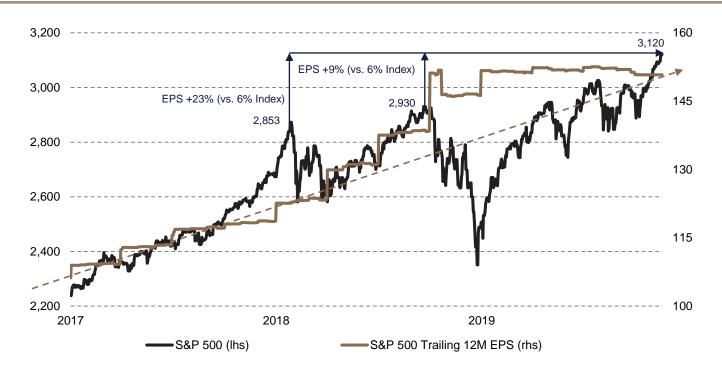
A resolution of the trade war is critical



- Third quarter earnings have provided some further support to the stock market. **75% of S&P 500 companies have reported** better than expected results, while 60% have reported better revenues
- However, **overall earnings for the S&P 500 have declined by -2.4%**, which constitutes the third consecutive quarter of year-on-year declines, something that happened for the last time in 2015-16



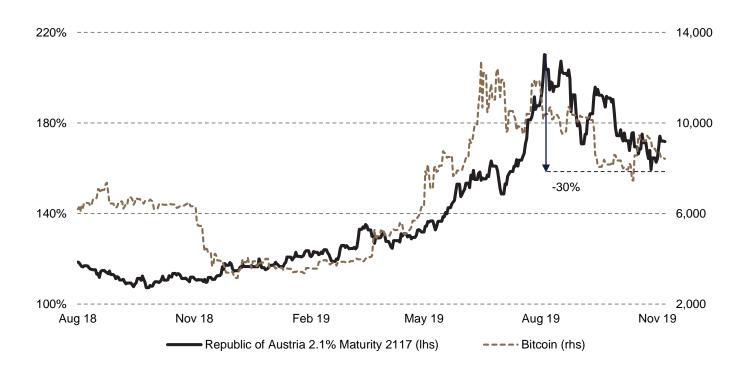
Earnings consolidation or earnings recession?



- Earnings have been stagnating during 2019, although this was expected due to the base-effect of the tax reform in 2018
- The underlying trend in revenues however continues unaltered, and speaks for a solid momentum for US equities despite lukewarm economic growth, a trend that can still continue for long



Betting on a recession can be risky

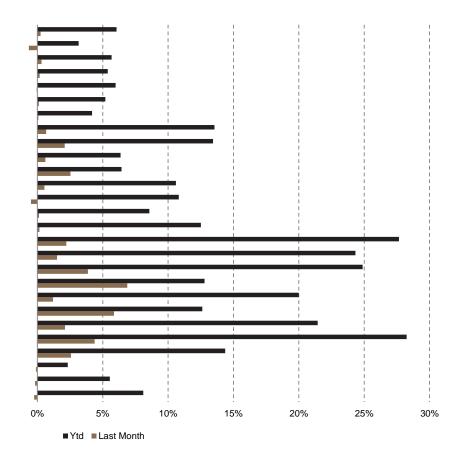


- Investors feel uncomfortable investing with the market reaching new highs. However, it is important to keep in mind that betting against stock markets can be very expensive in the long term.
- But even more expensive may be to seek the safety of high-quality sovereign bonds, given current yields. Therefore, our call to keep a cool head and bet on those asset classes that offer the best relative valuations



Model portfolio evolution

iShares \$ Treasury Bond 3-7yr UCITS ETF iShares Ultrashort Bond UCITS ETF iShares USD Short Duration Corporate Bond Muzinich Short-Duration High Yield M&G Global Floating Rate High Yield Fund AB Mortgage Income Portfolio - A2 Oddo Compass Euro Credit Short Duration USDh Neuberger Berman Corporate Hybrid **GAM Star Credit Opportunities** Neuberger Berman Short Duration EM Debt GAM Multibond Local Emerging Bond Bonus Certificate S&P 500 Bonus Certificate SMI Bonus Certificate Euros Stoxx 50 BNP Paribas TIER US x2 Index iShares Edge MSCI USA Quality Factor Wellington Global Quality Growth Portfolio Amundi - Polen Capital Global Growth Polar Capital Biotechnology Fund SPDR S&P US Dividend Aristocrats UCITS ETF iShares MSCI Brazil Partners Group Listed Infrastructure Henderson Global Property Equities iShares Gold (CH) Amura Absolute Return Franklin K2 Alternative Strategies Fund Partners Group Global Value* -5%





Investment scenarios

	Scenario 1 Recession by political/policy accident	Scenario 2 Goldilocks	Scenario 3 New regime
Drivers	 Global economic slowdown caused by political accidents or policy errors (Trade war with China, EU breakup, a too aggressive Fed, etc.) Deflationary scenario due to a combination of low growth and structural factors, although the rise of protectionism would be inflationary The Fed will have to reverse curse, which would be complicated if inflation is rising 	 The fiscal stimulus in the US provides a short-term impulse to the global economy, but not enough to attain a higher growth trajectory Inflation, particularly in the US will pick-up, but remains subdued globally due to structural factors (demographics, low aggregated demand, deleveraging) The Fed will continue its normalization path 	 Growth concerns dissipate, with economic activity accelerating in US, Europe and Japan Inflation in the US increases, as a consequence of president Trump's fiscal stimulus, and pulls other developed economies off deflation The Fed will have to step up the pace of rate increases and/or reduce balance sheet
Market impact	 Correction in credit due to a rise in defaults and a widening of corporate spreads Correction in equities due to lower projected earnings, though low rates will offer support Sovereign and IG credit to profit due to flight to quality and the continuation of an ultra-loose monetary policy globally USD neutral to weak as flight to quality is counterbalanced by low interest rates Commodities will fall 	 Equities appreciate moderately, with Europe and Japan catching up with the US Credit spreads remain stable as the credit cycle is further elongated Sovereigns suffer as monetary policy is progressively normalized USD appreciate moderately due to higher interest rate differentials Commodity prices will rise in the short-term, normalizing once the impulse vanishes 	 Impact on equities will depend on how much real economic growth is sustained, and how accommodative the Fed remains Sovereign and IG bonds will face steep losses due to higher rates, particularly if long-term inflation expectations rise Corporate credit will correct moderately if inflation comes together with higher growth The USD will appreciate, particularly against those currencies facing deflation Commodities will gain from higher inflation
Probability	40%	40%	20%

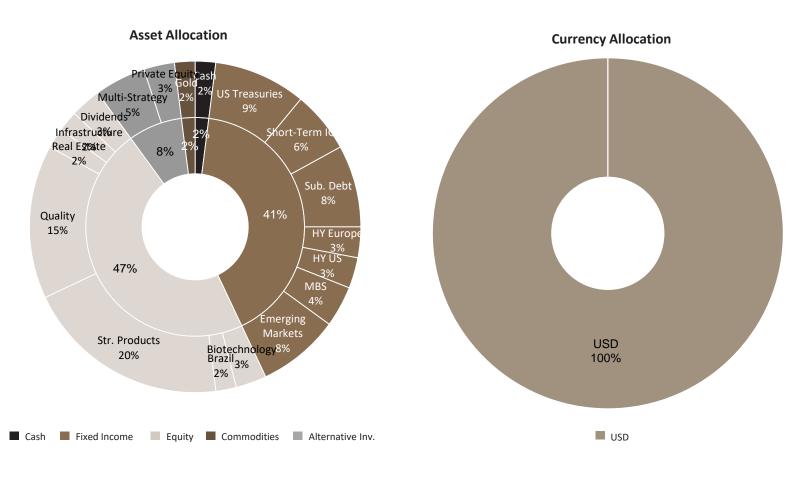
Short-term catalyzers

Fiscal stimulus in the US, improvement in macro-data globally, lower geopolitical tensions

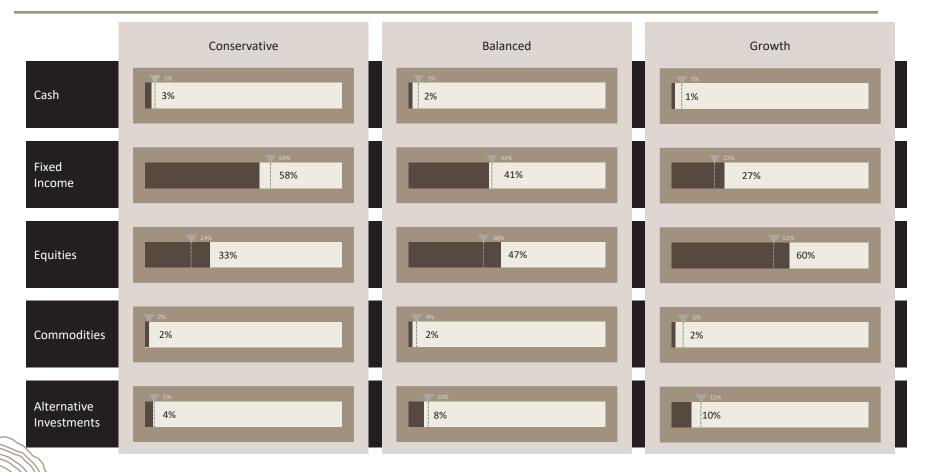
Other risks

Trade wars, Spread of populist political parties, China slowdown, Terrorism

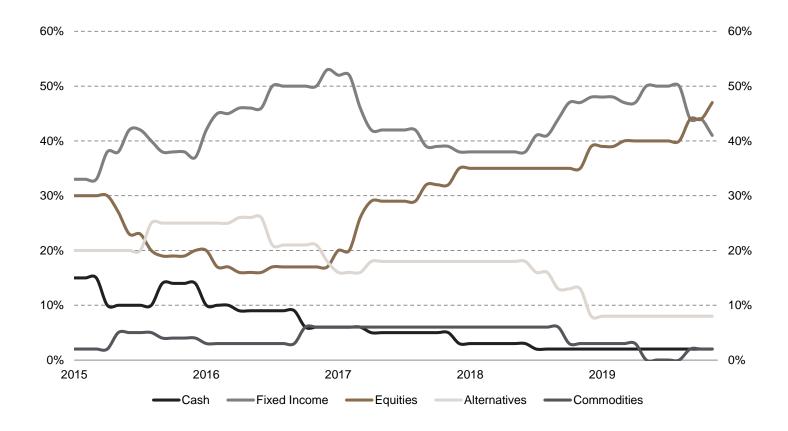
EWM Model Portfolio Balanced USD



EWM Investment Profiles

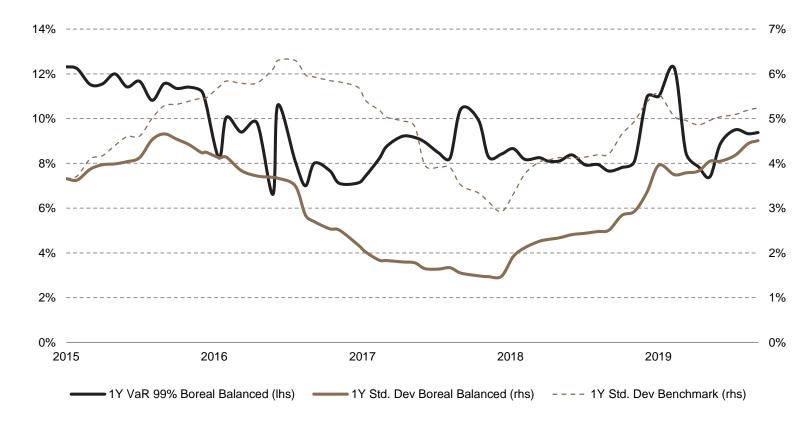


EWM Model Portfolio – Asset Allocation evolution



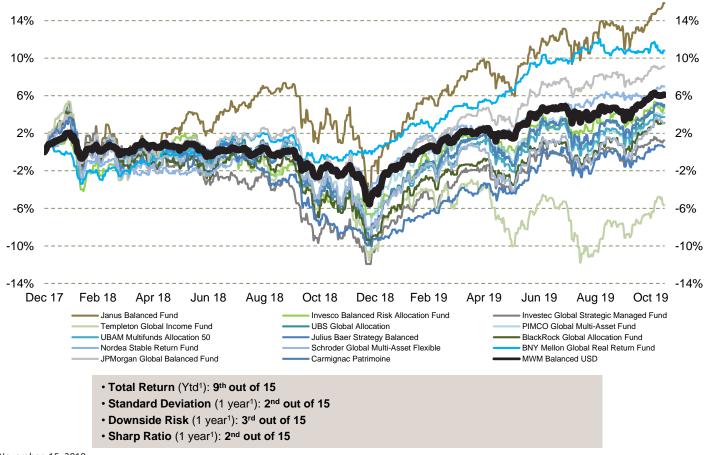


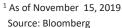
EWM Model Portfolio – VaR evolution



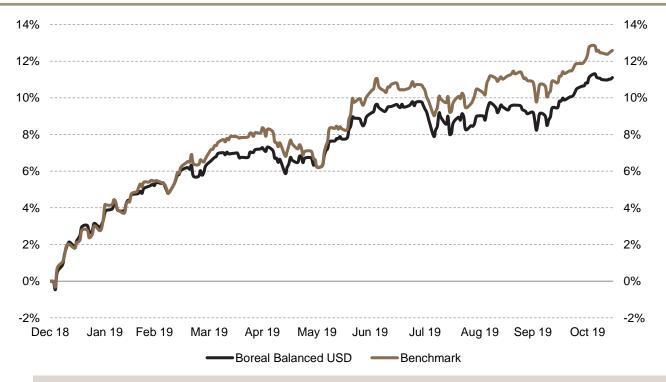


EWM Model Portfolio – Peer comparison





EWM Model Portfolio – Ytd performance

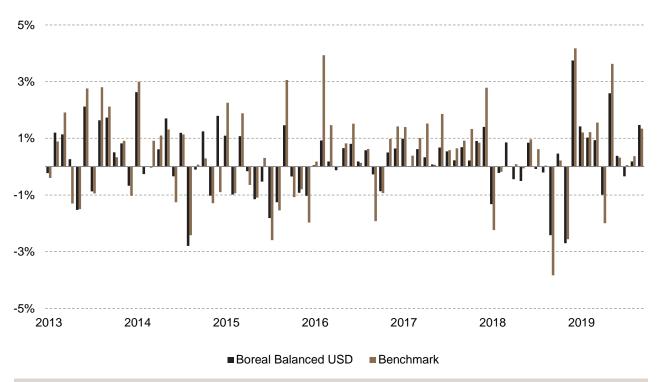


- Total Return (Ytd1): 11.11% vs. 12.58% Benchmark2
- Standard Deviation (Ytd1): 4.29% vs. 4.79% Benchmark2
- Downside Risk (Ytd1): 3.20% vs. 3.40% Benchmark2
- Sharpe Ratio (Ytd1): 2.75 vs. 2.95 Benchmark2

¹ As of November 15, 2019

² Benchmark = 5% Fed Funds + 43% JPM Global Aggregate Bond Index + 38% MSCI World + 4% S&P GSCI + 10% HFRI FoHF

EWM Model Portfolio – Historical performance (1)

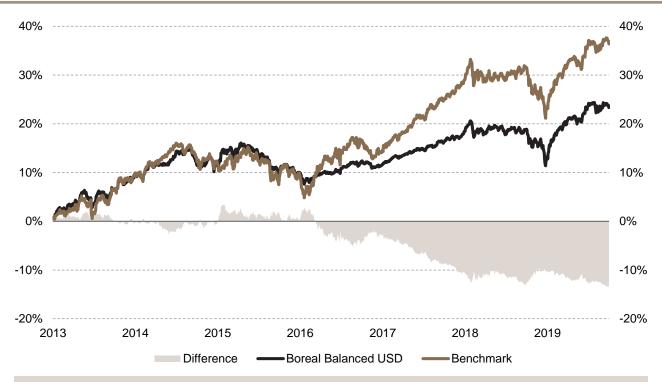


- Total Return (1 year1): 8.42% vs. 10.28% Benchmark2
- Total Return (3 year1): 13.51% vs. 23.07% Benchmark2
- Total Return (Since Jan 131): 25.87% vs. 39.02% Benchmark²

¹ As of November 15, 2019

² Benchmark = 5% Fed Funds + 43% JPM Global Aggregate Bond Index + 38% MSCI World + 4% S&P GSCI + 10% HFRI FoHF

EWM Model Portfolio – Historical performance (2)



- Standard Deviation (1 year1): 4.29% vs. 4.79% Benchmark2
- Downside Risk (1 year¹): 3.20% vs. 3.40% Benchmark²
- Sharpe Ratio (1 year1): 1.48 vs. 1.72 Benchmark2
- Var 95% 1day (1 year1): -0.47% vs. -0.49% Benchmark2

¹ As of November 15, 2019

² Benchmark = 5% Fed Funds + 43% JPM Global Aggregate Bond Index + 38% MSCI World + 4% S&P GSCI + 10% HFRI FoHF



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